

CITY OF SAN ANTONIO Texas

FY 2000-2001
Adopted Annual Budget

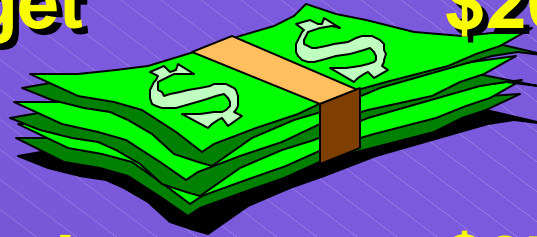
Consolidated Budget Overview FY 2001

✓ **Total Budget**

\$1.175 Billion

✓ **Capital Budget**

\$202.7 Million



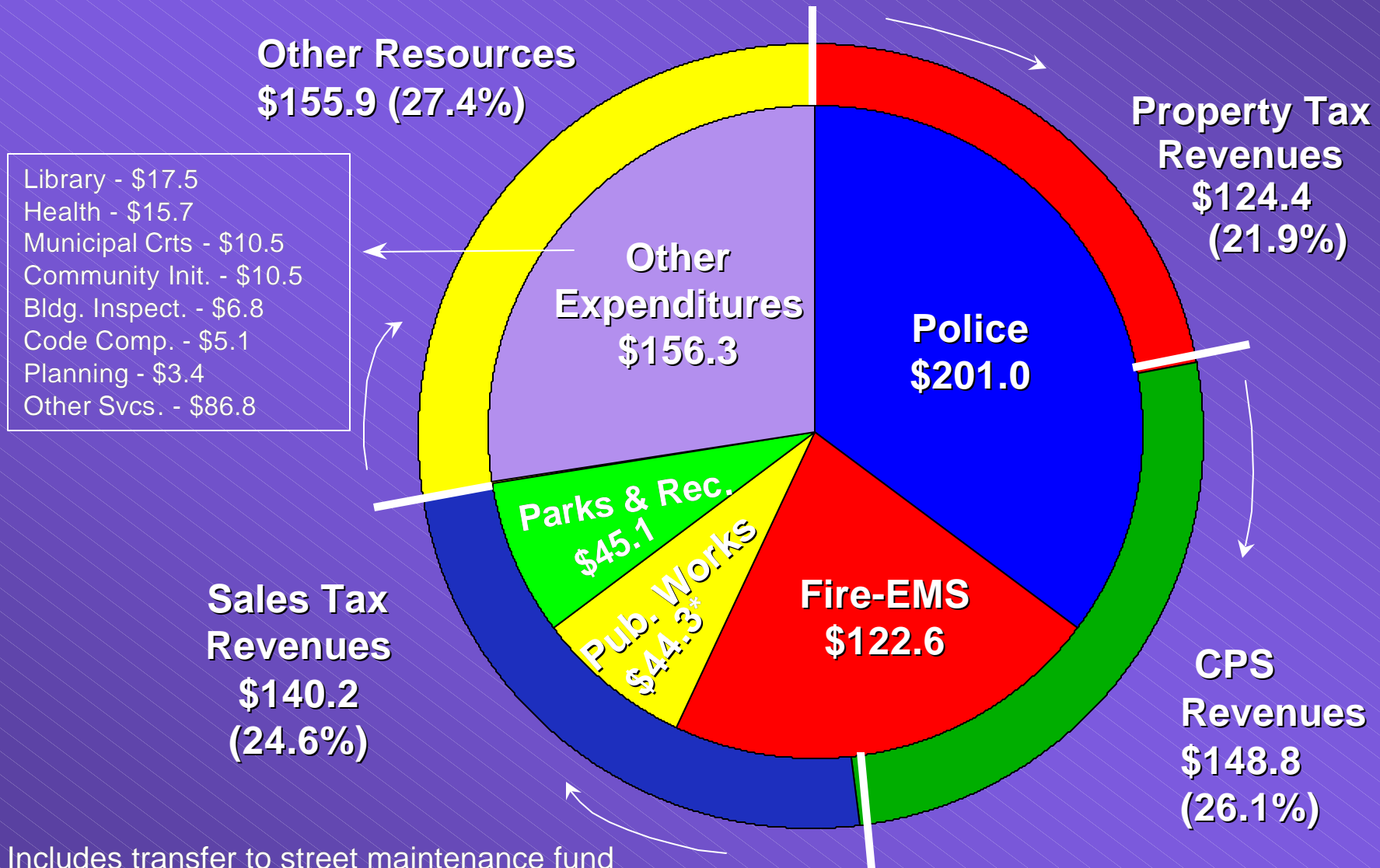
✓ **Operating Budget**

\$972.6 Million

✓ **General Fund**

\$569.3 Million

FY 2001 ADOPTED GENERAL FUND AVAILABLE RESOURCES DISTRIBUTED OVER MAJOR SPENDING AREAS (in millions)



TOTAL: \$569,317,146

Budget Improvements

- ✓ **Linked to Council's Budget Priorities established at June 2000 Goals & Objectives Worksession**
- ✓ **Participants focused on establishing budget priorities utilizing 61 Strategic Issues from Five Year Forecast**
- ✓ **Three step process:**
 - » **Two Year Agenda (Council Term 6/1/1999 to 5/31/2001)**
 - » **Second Year Agenda (6/1/2000 to 5/31/2001)**
 - » **FY 2001 Budget Priorities (Three Tiers with thirteen priorities)**

Council Budget Priorities

Tier One

- ✓ **Better Jobs/Education**
- ✓ **CRAG**
- ✓ **Water (Supply & Quantity)**
- ✓ **Economic Development/Strategic Plan**
- ✓ **Implement & Institutionalize Performance Reviews/DMG**

Council Budget Priorities

Tier Two

- ✓ **Unified Development Code (UDC)
Revision and Implementation**
- ✓ **Street Maintenance**
- ✓ **Police & Fire Master Plans
Implementation**
- ✓ **Air Quality Initiatives**

Council Budget Priorities Tier Three

- ✓ **San Antonio River Improvements**
- ✓ **Community & Cultural Initiatives**
- ✓ **Employee Compensation**
- ✓ **Technology Upgrades & Training**

General Fund

Key Expenditure Elements

\$569.4 Million

✓ **Current Services - \$531.9 million**

✓ **Program Changes**

- ◆ **Improvements - \$27.4 million**
- ◆ **Mandates - \$12.8 million**
- ◆ **Reductions - \$2.8 million**

CPS FY 2000 Current Revenues in Excess of Budget Adopted One-Time Improvements - \$14.6 M

- ✓ **City Policy: Conservative estimates; utilize excess revenues for dedicated contributions to Reserve for Revenue Loss or one-time expenditures**
- ✓ **Utilize \$14.6 Million for projects such as:**
 - › **Council One-Time Projects - \$4.4 M**
 - › **One-time performance-based incentive award - \$3.3 M**
 - › **GIS implementation - \$412 K**
 - › **Brooks City-Base Support - \$327 K**

CPS Lease-Lease Back Adopted One-Time Investments

- ✓ **\$11.8 million in proceeds realized by City from CPS' recent lease-lease back transaction should be utilized for multi-year purposes consistent with Council priorities**
- ✓ **Adopted long-term investments:**
 - \$ 4.5 M - Establishment of Better Jobs Expendable Trust Fund**
 - \$ 0.4 M - Housing Rehabilitation Waiting List**
 - \$ 0.6 M - Support for Inner City/Neighborhood Revitalization**
 - \$ 1.0 M - Support to San Antonio Technology Collaborative**
 - \$ 3.0 M - Contribution to the San Antonio River Improvement Project**
 - \$ 2.3 M - Increase to the General Fund Reserve for Revenue Loss**
 - \$11.8 M - Total Lease - Lease Back Proceeds**

COUNCIL PRIORITY: BETTER JOBS/EDUCATION

- ✓ **Establish a \$4.5 million Better Jobs Expendable Trust Fund**
- ✓ **Assuming six percent annual interest and payments increasing at 3% this fund would be able to support a FY 2001 base payment of \$500 K for ten years.**
- ✓ **First year's proceeds (\$500 K) would be contributed to Project Quest on a one-time basis**
 - » **Subsequent years, proceeds from fund be made available to job training programs through competitive proposals with criteria approved by City Council**

COUNCIL PRIORITY: BETTER JOBS/EDUCATION (Cont.)

✓ Better Jobs - \$1.77 Million

- » Contribute \$500 K more to Project Quest (Better Jobs Expendable Trust Fund)**
- » Enhance S.A. Education Partnership Program (\$744 K)**
- » Implement Kindergarten Readiness Guidelines (\$240 K)**
- » Enhance After School Challenge Program (\$82 K)**
- » Create Better Jobs Office (\$182 K)**
- » Enhance Better Jobs Legislative Efforts (\$25K)**

✓ Education - \$280 K

- » Extend Branch Library Operating Hours (\$99 K)**
- » Provide Computer Training at Library Computer Centers (\$106 K)**
- » Increase the Library Materials Budget (\$75 K)**

COUNCIL PRIORITY: BETTER JOBS/EDUCATION (Cont.)

- ✓ **Additional Job Training supported through the use of resources owed City by the Alamo Community College District (ACCD)**
 - » **Establishment of a customized training fund (\$260 K)**
 - » **Creation of an Aviation Academy Pilot Project (\$250 K)**
- ✓ **Resources available in form of tuition credits**

COUNCIL PRIORITY: COMMUNITY REVITALIZATION ACTION GROUP (CRAG)

- ✓ Adopted budget includes \$6.1 million in improvements for all funds**
 - » \$1 million identified to address housing rehabilitation waiting list in three ways:**
 - \$400 K in added FY 2001 General Fund appropriation**
 - \$400 K to be earmarked for housing rehabilitation from \$1 million set aside from CPS lease-lease back proceeds for inner city revitalization**
 - Approx. \$200 K in savings from implementation of Housing Performance Review**

COUNCIL PRIORITY: COMMUNITY REVITALIZATION ACTION GROUP (CRAG)

- ✓ Adopted budget includes \$6.1 million in improvements for all funds (Continued)**
 - » \$600 K for inner city revitalization (lease-lease back proceeds)**
 - » \$2 million in inner city CDBG improvements (previously approved by City Council)**
 - » \$150 K in cultural tourism initiatives for the inner city from Hotel/Motel Fund**
 - » \$2.5 million in General Fund improvements related to CRAG**
 - e.g. Housing Master Plan, graffiti removal, and proactive code enforcement**

COUNCIL PRIORITY: WATER SUPPLY & QUANTITY

✓ **\$368 K in improvements**

- » **Establish Special Projects Manager Position (\$56 K)**
 - **Coordinate all City activities associated with developing bike trails, creek improvements, and open space acquisition over the Aquifer Recharge Zone using Parks Development and Expansion Proposition-authorized resources reporting to the City Manager's Office**
- » **Provide for Parks Development & Expansion Proposition Facilities Maintenance and Operations - (\$287 K)**
- » **\$25 K for Open Space Linear Park Connectivity Plan**

COUNCIL PRIORITY: ECONOMIC DEVELOPMENT/STRATEGIC PLAN

✓ **\$2.58 million in improvements**

- » **\$1.15 million for Kelly Redevelopment projects**
- » **\$71 K for Community Economic Revitalization Agency**
- » **\$400 K in added resources for the Brooks City-Base Project**
 - **Add one Economic Development Coordinator and one Economic Development Specialist (\$94 K)**
 - **Provide funds (\$306 K) for market analysis, legal fees and negotiations support concerning the City-Base agreement**
- » **\$50 K for Southeastern Mexico Initiative**

COUNCIL PRIORITY: PERFORMANCE REVIEWS

✓ **\$683 K in Improvements & Mandates**

- » **Continued Implementation of the Development Services/Code Compliance Performance Review (\$482 K-General Fund, \$48 K-Stormwater)**
- » **Reserve for Implementation of the City Attorney's Office/Contract Management Performance Review (\$200 K)**

COUNCIL PRIORITY: UNIFIED DEVELOPMENT CODE

- ### ✓ **Retain consultant through implementation phase of the revised Unified Development Code (\$65 K)**

COUNCIL PRIORITY: STREET MAINTENANCE

✓ **\$896 K additional improvements**

» **Increase Contractual Street Maintenance (\$700 K)**

- **Over ten years, General Fund contribution raised from \$1.5 million to \$9.7 million**
- **Brings total contractual street maintenance to \$11 million with current VIA contribution (\$1.3 million)**

» **Enhance Traffic Sign Maintenance (\$196 K)**

- **Positions and equipment to better meet the demand for manufacturing and installing traffic control signs**

COUNCIL PRIORITY: POLICE & FIRE MASTER PLANS

- ✓ **Police Staffing Plan - \$1.52 million in improvements:
Achieves 42.5% Patrol Availability Factor**
 - » **Initiate Directed Patrol (\$417 K)**
 - Add ten police officers positions
 - » **Provide Universal Hiring Program Grant Match (\$773 K)**
 - FY 2001 Program: Ten additional uniformed positions
 - FY 2000 Program: Match funds for ten existing positions
 - » **Directed Patrol Overtime (\$229 K)**
 - » **Enhance Downtown Foot & Bike Patrol (\$104 K)**
 - Add three foot & bike positions
- ✓ **Vision 2001 Mandates - fifth year of implementation (\$442 K)**

COUNCIL PRIORITY: POLICE & FIRE MASTER PLANS (Cont.)

✓ Fire Master Plan - \$2.69 million in improvements and mandates

- » Addition of 1 full-time EMS unit with 12 paramedics going from 24 to 25 full-time ambulances for 3 months (\$405 K)**
- » Add 2 first responder vans in 3 year plan to equip all 18 double companies with first responder vans (\$89 K)**
- » Replace Mobile Data Terminals with Cellular Digital Packet Data (CDPD) Laptops (\$503 K)**
- » Implement Ladder Truck Buy-In Program (\$615 K)**
- » Replace Four Pumpers and One Ladder Truck via lease purchase program (\$135 K)**
- » Add Technical Rescue Program Equipment (\$61 K)**
- » Establish Kelly Air Force Base Fire Station - #50 (\$235 K)**
- » Establish O.P. Schnabel Area Fire Station - #49 (\$522 K)**

COUNCIL PRIORITY: SAN ANTONIO RIVER IMPROVEMENTS

- ✓ **\$3 million from the \$11.8 million in the City's proceeds from CPS lease-lease back transaction**
- ✓ **Flood control improvements and amenities along the San Antonio River from Brackenridge Park to Mission Espada**
- ✓ **Total City contribution over ten years - \$36 million**
 - » **Leverages \$74 million from the County Flood Control Tax and private resources**
 - » **Total Project Cost over ten years - \$110 million**

COUNCIL PRIORITY : EMPLOYEE COMPENSATION

✓ No employee to be paid less than \$8.25/hr.

- » Living wage adjustment elevates all City employees to a minimum of \$17,160 per year (\$1.6 million) - above poverty level to support family of four**
- » To address wage compression, market adjustment adopted (\$3 million)**
- » 4% increase for persons in salary ranges beginning at less than \$17,160**
- » 3% increase for persons in salary ranges beginning above \$17,160**
- » 2% increase for Executive Team members**

✓ \$3.3 million one-time performance-based incentive award program

✓ \$8.6 million for Police & Fire Contract costs

COUNCIL PRIORITY: TECHNOLOGY UPGRADES & TRAINING

- ✓ **\$1.69 million in improvements & mandates**
 - » **Enhance Geographic Information System (GIS) and Knowledge Management Capabilities (\$735 K)**
 - » **Acquire Information Technology additional and replacement equipment (\$908 K)**

OTHER IMPROVEMENTS: ENHANCE COMMUNICATION & CUSTOMER SERVICE

- ✓ **Full implementation of Council Action Team (\$324 K)**
- ✓ **Add two 311 Customer Service Representative positions (\$52 K)**
- ✓ **Add four Customer Service positions in Public Works (\$120 K)**

OTHER IMPROVEMENTS: FINANCIAL MANAGEMENT & ACCOUNTABILITY

- ✓ **\$403 K in improvements in Internal Review**
 - » **Enhance City Contract Auditing Capabilities - six positions (\$371 K)**
 - » **Add one EEO officer position (\$32 K)**
- ✓ **\$134 K for backfilling two attorney positions transferred in mid-year City Attorney Action Plan**
- ✓ **Delinquent Parking Fine Collection Contract - \$149 K in net added revenue**
- ✓ **Create Finance Accounts Receivable Section - net revenue of \$350 K**

OTHER IMPROVEMENTS

- ✓ **\$4.4 million City Council One-Time Projects**
 - » **Mayor and each Council District (\$400 K)**
 - **Reflects an adjustment of FY 2000 amount of \$350 K**
- ✓ **Increase District Contingency Fund Budgets from \$10 K to \$15 K per district (\$55 K)**
- ✓ **Increase District Admin. Asst. Fund Budgets from \$100 K to \$107 K per district (\$77 K)**
- ✓ **Increase in Council District Senior Services Programs**
From \$20 K to \$30 K per district -- total increase: \$100 K
- ✓ **\$149 K in improvements in Parks Department**
 - » **Pilot project to provide enhanced maintenance through accountability to San Pedro Park and Woodlawn Lake (\$69 K)**
 - » **Establish an Asphalt Crew (\$80 K)**
- ✓ **\$225 K for shared contribution of fluoride election**

ANNEXATION & OTHER MANDATED IMPROVEMENTS

- ✓ **\$850 K in annexation mandated improvements**
 - » **Areas to be annexed in December 2000: FM 1604/Potranc Road, IH 10 West, and Bulverde Road/FM 1604. La Paz subdivision was annexed by City Council, April 2000.**
- ✓ **Parks & Recreation - 1999 Bond Program & Mission Trails project implementation, Lackland Terrace Community Center, and Pool Filtration equip. (\$476 K)**
- ✓ **Police - grant match for the Regional Auto Crimes Team and increase payment to the Bexar County Medical Examiner (\$222 K)**

REDUCTIONS

✓ **\$2.8 million and 30 positions**

- » **Asset Management (\$33 K)**
- » **Budget & Performance Assessment (\$42 K)**
- » **Building Inspections (\$128 K)**
- » **City Attorney (\$15 K)**
- » **City Clerk (\$18 K)**
- » **City Manager's Office (\$13 K)**
- » **Code Compliance (\$59 K)**
- » **Community Initiatives (\$181 K)**
- » **Community Relations (\$27 K)**

REDUCTIONS (Cont.)

- » **Contribution to GKDA (\$462 K)**
- » **Economic Development (\$50 K)**
- » **Finance (\$52 K)**
- » **Health (\$308 K)**
- » **Intergovernmental Relations (\$15 K)**
- » **Library (\$114 K)**
- » **Municipal Court (\$50 K)**
- » **Non-Department/Non-Operating (\$244 K)**
- » **Parks & Recreation (\$437 K)**
- » **Planning (\$28 K)**
- » **Police (\$346 K)**
- » **Public Works (\$150 K)**

OTHER FUNDS

✓ **Hotel/Motel Tax Fund**

» **Improvements**

- **Add 194 positions to operate expanded space at the Convention Center and to improve customer service (\$4.3 million)**
- **Increase Convention & Visitors Bureau advertising budget (\$500 K)**
- **Hosting Obligations (\$522 K)**
- **Inflationary adjustment to Arts Agencies (\$61 K)**

✓ **Alamodome - Total Budget - \$9.4 million**

- » **Eighth straight year in which revenues exceed expenditures**

OTHER FUNDS *CONTINUED*

✓ Aviation

- » Reductions consistent with Aviation re-engineering study (\$262 K)
- » Other program improvements also in line with re-engineering study (\$84 K)

✓ Golf

- » Fund continues to reflect more cost efficient performance as a consequence of the Golf Operations Performance Review

✓ Parking

- » Adopted budget of \$8.5 Million with fee adjustments
- » Parking construction program underway

OTHER FUNDS *CONTINUED*

✓ Self Insurance

- » Positive Fund Balances

✓ Solid Waste

- » Adopted Budget of \$46.9 million

✓ Stormwater

- » As projected in Forecast, fund balance will continue to decline in FY 2001
 - No Stormwater Fee increase adopted for FY 2001
 - Increase expected in FY 2002

CAPITAL IMPROVEMENTS BUDGET

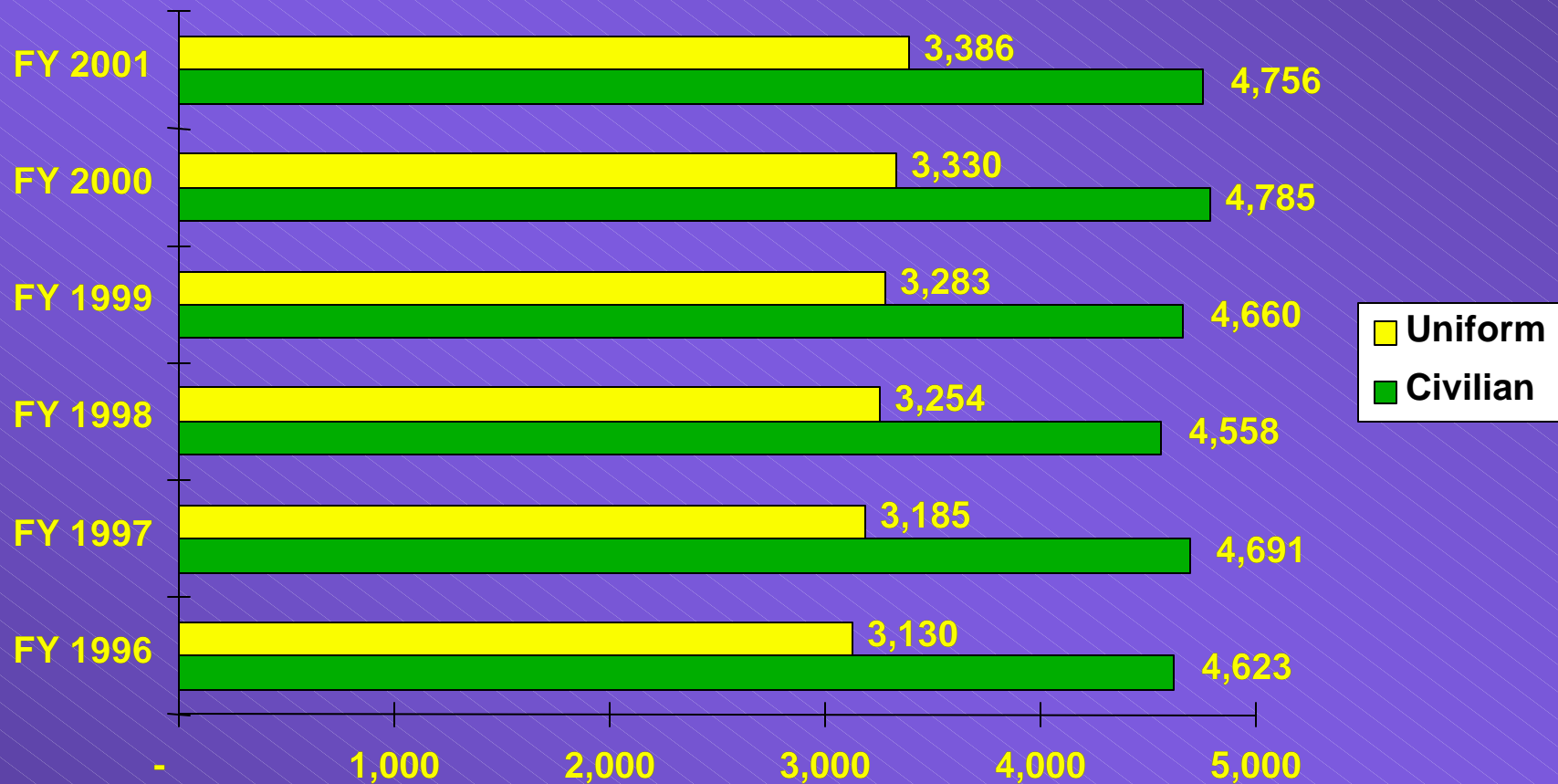
✓ Six Year Program (FY 2001 thru FY 2006) - \$614.3 million

- » Reflects \$65 million of Park Development and Expansion projects authorized by voters
- » Reflects \$24.7 million of Parking System projects

✓ Program for FY 2001 - \$202.66 million

- » Reflects \$9.8 million of Park Development and Expansion projects authorized by voters
- » Second year of 1999 Bond Program Implementation - \$37.6 Million

GENERAL FUND AUTHORIZED POSITIONS



- Net Addition of 56 Uniform Positions
- Net Reduction of 29 Civilian Positions

TOTAL POSITIONS



BUDGET OBJECTIVES ACCOMPLISHED

- ✓ **Continue to enhance level of service consistent with Council Priorities**
- ✓ **Provide Sound Financial Position for the Future - Reserve For Revenue Loss Increased by \$2.3 million to \$23.2 million**
- ✓ **No Overall Property Tax Rate Increase for the Eighth Straight Year**
 - » **Maintained Rate at \$.57979/Per \$100 of Valuation**

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